# BOARD OF TRUSTEES BUFFALO & ERIE COUNTY PUBLIC LIBRARY MEETING DATE: 3/17/2016

AGENDA ITEM NUMBER: E.2.c. Budget & Finance Committee

Preliminary Financials for the Year Ending

12/31/2015

#### **BACKGROUND:**

The attached report provides a summary of revenue and expenditure performance in the Library's Operating Budget for the year as of December 31, 2015 preliminary year-end close. Final figures are subject to change as the outside audit process proceeds. The report also details monthly activity for December. Overall, the Library operated within its budget for the period. Revenue, excluding budgeted use of fund balance, ended the year at \$26,200,978 (100.0% of the budget for those items). Operating expenditures, excluding encumbrances and funds reservations ended the year at \$26,176,292 (95.6% of budget). Items of note include:

#### **REVENUE:**

- ✓ **Combined Revenue from Library Operations** ended the year at 103.9% of budget. Library fines and fees modestly exceeded budget. Delayed 2015 payments of café rent from the previous owner were received in 2016 with the change in operator, contributing to the above revenue performance in commission revenue.
- ✓ State Aid Special reflects "bullet aid" allocations sponsored by Senator Ranzenhofer.
- ✓ **Refunds Contract Library** revenue represents a return of fine revenue collected by contracting member libraries in excess of local expenses of those libraries.
- ✓ **Refunds P/Y Expenses** revenue represents reimbursable expenses occurring in the prior year for which reimbursements were received in the current year. The account ended the year \$35,396 above budget. This is primarily contract library reimbursement of that portion of their 2014 salary and benefits covered by locally collected fine and fee revenue (payroll and benefits for all libraries' personnel is processed through the Library System, utilizing Erie County's SAP financial system). The account also includes just under \$8,000 in e-Rate discount reimbursements for 2014 expenses. The amounts were credited after the cut-off for 2014 year-end accruals.
- ✓ **Other Contributions** revenue represents proceeds from fundraising to support the Library Materials budget.

# BUFFALO & ERIE COUNTY PUBLIC LIBRARY - PRELIMINARY OPERATING FINANCIAL REPORT AS OF DECEMBER 31, 2015 – (100.0% of the Budget Year elapsed)

Page 2 of 2

#### **EXPENSE:**

- ✓ **Salaries and wage expense ended under budget.** Turnover contributed to the under-budget condition with salary and wage expense consuming 96.2% of the budget. Other employee payments include payouts associated with the Contract Libraries Clerical & Maintenance Union (CMU) settlement and vacation leave sell back payments.
- ✓ Fringe Benefit expense ended the year above budget at 105.5% overall.

  The impact of vacancies on percent driven benefits (payroll taxes) was more than offset by retiree health insurance expense ending at 127.3%, the latter subject to significant swings due to changes in usage by retirees. Utilization rates for active employee health insurance are also above previous levels with that ending at 108.5%. Workers compensation and Unemployment insurance expense ended over budget for the year by \$15,455 and \$4,596 respectively base upon actual usage; they are relatively small in comparison to other benefit costs with the total budgets being \$42,245 and \$14,109 respectively. Salary savings were sufficient to offset the overage in fringe benefit expense, with total compensation related expense ending the year at 99.2% of budget.
- ✓ **Telephone and Internet Service ended the year well under budget as the approved e-Rate discount increased mid-year.** The federal e-Rate program covered 62% of eligible expenses in this category (most expenses are eligible) in the first half of 2015, increasing to up to 90% for eligible Wide Area Network/Internet Access and up to 70% for plain old telephone service (POTS) on July 1st. This was the major factor in the account ending the year at 63.9% (\$78,157 below budget).
- ✓ Erie County charges for purchasing and financial/personnel system charges ended over budget. The Library utilizes Erie County's SAP based financial and personnel systems along with the procurement services provided by the Erie County Division of Purchase. These services are operated as internal enterprise operation with costs of providing the services recovered by charges to the users of the services. In 2015 charges for purchasing exceeded budget by \$7,553 while charges for SAP and related support exceeded budget by \$19,749.
- ✓ Second long cold winter again affects natural gas utility expense, but much lower impact due to moderate rates.

  Natural gas charges of \$129,263, ended the year at 68.8% of the 2015 annual budget, however they were 36.7% LOWER than the \$204,335 paid in 2014. Electricity charges of \$579,489 ended the year at 75.8% of the 2015 annual budget and were 19.4% below the \$719,215 paid in 2014. The season's prolonged cold was not accompanied by the large rate spikes that occurred in early 2014, which moderated as the year progressed. This reduced the budget impact for both natural gas and electricity (as natural gas is used for both heating and electrical generation). Combined, interfund utility charges ended the year \$214,797 (23.3%) BELOW those incurred in 2014. The Library participates in Erie County's aggregated utility purchasing pool which saves costs compared to retail pricing.

ACTION REQUIRED: None - Informational Report

## BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2015 OPERATING BUDGET

Revenue Detail as of 12/31/2015 100.0% of Budget Year

SAP			% of					
Account Number		Adopted Budget	Adjustment s	Adjusted Budget	Revenue December	YTD Revenue	To Be Realized	Budget Collected
	REVENUE FROM LIBRARY OPERATIONS							
419000	Library Charges - Fines	329,165	0	329,165	29,216.97	341,510.68	(12,346)	103.8%
422000	Copies	20,413	0	20,413	2,283.61	20,994.38	(581)	102.8%
466040	Printing	50,000	0	50,000	5,447.41	52,856.64	(2,857)	105.7%
466030	Book Bags	1,500	0	1,500	98.00	1,215.50	285	81.0%
466020	Minor Sale - Other	7,500	0	7,500	630.50	6,978.15	522	93.0%
420510	Rent - Real Prop - Auditorium	18,000	0	18,000	1,659.16	14,603.86	3,396	81.1%
420530	Comm - Tel Booth Food Svs	16,000	0	16,000	1,334.94	21,807.64	(5,808)	136.3%
	TOTAL REVENUE FROM LIBRARY OPERATIONS	442,578	0	442,578	40,670.59	459,966.85	(17,389)	103.9%
	REVENUE FROM STATE & COUNTY GOVT.							
400020	Library Real Prop Tax	23,013,857	0	23,013,857		23,013,857.01	(0)	100.0%
408140	NYS Aid-Lib Incl Incent	1,760,041	102,310	1,862,351		1,862,351.00	0	100.0%
408150	NYS Aid to Member Libraries	257,779	14,986	272,765		272,765.00	0	100.0%
408160	State Aid - Special		63,000	63,000		63,000.00	0	100.0%
409010	State Aid - Other			•		0.00	0	0.0%
486000	Interfund - Subsidy	0	4,000	4,000		4,000.00	0	100.0%
	TOTAL REVENUE FROM STATE & COUNTY GOVT.	25,031,677	184,296	25,215,973	0.00	25,215,973.01	(0)	100.0%
	OTHER REVENUE							
419010	Refunds - Cont Library	418,597	0	418,597	399,923.00	399,923.00	18,674	95.5%
423000	Refund P/Y Expenses	10,000	0	10,000	24,590.35	45,395.89	(35,396)	454.0%
466170	Refund Contract Lib Retire	0	0	0		0.00	0	0.0%
466070	Refund P/Y Expenses			0		1,428.00	(1,428)	0.0%
445030	Int & Earn - Gen Inv	5,000	0	5,000	170.06	2,063.31	2,937	41.3%
466000	Misc Receipts	0	0	0		278.57	(279)	0.0%
466010	NSF Check Fees	15	0	15		0.00	15	0.0%
467000	Misc Depart Income	2,000	0	2,000	838.50	6,167.60	(4,168)	308.4%
479100	Other Contributions	100,000	0	100,000	69,782.25	69,782.25	30,218	69.8%
	TOTAL OTHER REVENUE	535,612	0	535,612	495,304.16	525,038.62	10,573	98.0%
	USE OF FUND BALANCE							
402190	Appropriated Fund Balance	708,843	35,000	743,843		0.00	743,843	0.0%
	TOTAL USE OF FUND BALANCE	708,843	35,000	743,843	0.00	0.00	743,843	0.0%
	GRAND TOTAL OPERATING REVENUE	26,718,710	219,296	26,938,006	535,974.75	26,200,978.48	737,028	97.3%

### BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2015 OPERATING BUDGET

Expenditure Detail as of 12/31/2015

					100.0%	of Budget Y	ear					% Currer	nt Budget
SAP Acct. Nbr.	Account Description	2015 Adopted Budget	Encumbe red & PY Capital Project Balances	2015 Budget Adjust- ments/ Revisions	Adjusted Budget	December Expended	Year-to-Date Expended	Encumb.	Funds Reser- vations	Total Expenditures & Encumbrances	Remaining Balance	YTD Expend	YTD Expend /& Encumb
	OPERATING EXPENDITURES												
	PERSONAL SERVICES												
	Regular Salaries & Wages												
500000	Full Time - Salaries	8,765,133		0	8,765,133	810,583	8,567,405.14			8,567,405.14	197,728	97.7%	97.7%
500010	Part Time - Wages	3,983,602		0	3,983,602	279,176	3,478,778.76			3,478,778.76	504,823	87.3%	87.3%
500020	Regular PT - Wages	1,048,444		0	1,048,444	98,275	1,092,126.66			1,092,126.66	(43,683)	104.2%	104.2%
500030		0		0	0		0.00			0.00	0	0.0%	0.0%
500300		15,000		0	15,000	2,164	16,702.19			16,702.19	(1,702)		
500330	Holiday Worked	15,000		0	15,000	3,355	18,394.41			18,394.41	(3,394)	122.6%	122.6%
500350	Other Employee Payments	60,000		0	60,000	33,270	132,970.96			132,970.96	(72,971)	221.6%	
	Salaries & Wages	13,887,179	0	0	13,887,179	1,226,822	13,306,378.12	0.00	0.00	13,306,378.12	580,801	95.8%	95.8%
501000	Overtime Salaries & Wages	191,000		0	191,000	\$19,792	209,079.97			209,079.97	(18,080)	109.5%	109.5%
	TOTAL, PERSONAL SERVICES	14,078,179	0	0	14,078,179	1,246,615	13,515,458.09	0.00	0.00	13,515,458.09	562,721	96.0%	96.0%
504990	<b>Reduction From Personal Services</b>	(172,868)		0	(172,868)		0.00			0.00	(172,868)	0.0%	0.0%
504992	Contractual Salary Reserves	137,512		0	137,512		0.00			0.00	137,512	0.0%	0.0%
	NET PERSONAL SERVICES	14,042,823	0	0	14,042,823	1,246,615	13,515,458.09	0.00	0.00	13,515,458.09	527,365	96.2%	96.2%
	FRINGE BENEFITS												
502000	Fringe Benefits	0		0	0		0.00			0.00	0	0.0%	0.0%
502010	Employer FICA - REGULAR	872,853		0	872,853	71,921	828,720.02			828,720.02	44,133	94.9%	94.9%
502020	Employer FICA - MEDICARE	204,108		0	204,108	16,899	193,919.92			193,919.92	10,188	95.0%	95.0%
502030	Employee Health Insurance	2,237,163		14,986	2,252,149	296,620	2,443,512.54			2,443,512.54	(191,364)	108.5%	108.5%
502040	Dental Plan	114,404		0	114,404	12,429	92,900.09			92,900.09	21,504	81.2%	81.2%
502050	Workers Compensation	42,245		0	42,245	6,882	57,700.13			57,700.13	(15,455)	136.6%	136.6%
502060	Unemployment Insurance	14,109		0	14,109	308	18,704.54			18,704.54	(4,596)	132.6%	132.6%
502070	Hospital & Medical - Retirees	999,354		83,810	1,083,164	98,888	1,379,175.77			1,379,175.77	(296,012)	127.3%	127.3%
502090	Health Insurance Waiver (Incl: 117)	37,608		0	37,608	2,901	33,589.00			33,589.00	4,019	89.3%	89.3%
502100	,	2,066,053		0	2,066,053	84,506	1,925,215.54			1,925,215.54	140,837	93.2%	93.2%
502000	Unallocated Fringe Benefits	(76,955)		0	(76,955)		0.00			0.00	(76,955)	0.0%	0.0%
	TOTAL, FRINGE BENEFITS	6,510,942	0	98,796	6,609,738	591,355	6,973,437.55	0.00	0.00	6,973,437.55	(363,700)	105.5%	105.5%
	TOTAL COMPENSATION RELATED	20,553,765	0	98,796	20,652,561	1,837,969	20,488,895.64	0.00	0.00	20,488,895.64	163,665	99.2%	99.2%

#### BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2015 OPERATING BUDGET

Expenditure Detail as of 12/31/2015

100.0% of Budget Year

**Encumbe** 2015 red & PY **Budget** YTD SAP 2015 Capital Adjust-**Total** Expend Expenditures & Remaining Acct. Adopted **Project** ments/ Adjusted December Year-to-Date Funds Reser-YTD /& Nbr. Expended **Encumbrances Balance Expend Encumb Account Description** Budget Balances Revisions Budget Expended Encumb. vations 505000 Office Supplies 140,350 0 140,350 15,405 136,023.36 0.00 136,023.36 4,327 96.9% 96.9% 505200 Clothing Supplies 3,350 0 3,350 270 2,395,84 225.50 2,621,34 729 71.5% 78.2% 0 115 5,929.48 5,929.48 3,221 64.8% 505600 Auto Truck & Heavy Equip Supplies 9,150 9,150 64.8% 0 835.85 835.85 505800 Medical & Health Supplies 1,000 1,000 164 83.6% 83.6% 9,698 702.28 92.5% 506200 Maintenance & Repair 92,200 2,107 11,000 105,307 97,418,16 98,120,44 7.186 93.2% 0 12,009.15 0.00 12,009.15 85.8% 506400 Highway Supplies (Rock Salt) 14,000 14,000 1,991 85.8% 0 510000 Local Mileage Reimbursement 14,200 14,200 1,488 11,681.58 11,681,58 2,518 82.3% 82.3% 510100 Out of Area Travel 15,000 0 15,000 10,954.21 10,954.21 4,046 73.0% 73.0% 0 510200 Training and Education 57,040 57,040 (785)46,664,16 0.00 46,664,16 10,376 81.8% 81.8% 515000 Utility Charges (Telecom/water/sewer) Water/Sewer 33,917 33,917 2,429 31,836.00 31,836.00 2,081 93.9% 93.9% Fuel Oil 1,000 1,000 Telephone & Internet Service 230,831 (14,400)216,431 (28,446)138,274,18 138,274,18 78,157 63.9% 63.9% 265,748 251,348 (26,018)170,110,18 0.00 0.00 170,110,18 80,238 67.7% 67.7% 515000 Total Utility Charges (14,400)516010 CONTRACTUAL PAYMENTS Newstead Public - Akron 0 11,000 11,000 11,000.00 11,000.00 100.0% 100.0% 293 293 293.00 293.00 100.0% Ewell Free - Alden 0 100.0% 0 41,000.00 41,000.00 100.0% 100.0% Amherst Public 41,000 41,000 Aurora Public 0 1,000 1,000 1,000.00 1,000.00 100.0% 100.0% Clarence Public 0 11,000 11,000 11,000.00 11,000.00 100.0% 100.0% Elma Public 0 1,000 1,000 1,000.00 1,000.00 0 100.0% 100.0% Lackawanna Public 12,323 0 12,323 12,323.00 12,323.00 100.0% 100.0% 1,000.00 100.0% Marilla Free 0 1,000 1,000 1,000.00 100.0% 1,000.00 West Seneca Public 0 1,000 1,000 1,000.00 0 100.0% 100.0% Total Cnt Pmts-NP Pur Svs 12.616 67,000 79,616 \$0 79,616.00 0.00 0.00 79,616.00 100.0% 100.0%

% Current Budget

#### BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2015 OPERATING BUDGET

Expenditure Detail as of 12/31/2015

100.0% of Budget Year

Encumbe 2015 red & PY **Budget** YTD SAP 2015 Capital Adjust-**Total** Expend Acct. Adopted **Project** ments/ Adjusted December Year-to-Date Funds Reser-Expenditures & Remaining YTD /& Nbr. Expended **Expend Encumb Account Description** Budget Balances Revisions Budget Expended Encumb. vations **Encumbrances** Balance Professional Services Contracts & 516020 964,380 124,074 0 1,088,454 56,123 782,964.06 82,687.29 865,651.35 222,803 71.9% 79.5% Fees 121,022 2,201 0 123,223 103,348.24 104,912.27 18,311 83.9% 85.1% 516030 Maintenance Contracts 6,109 1,564.03 530000 Other Expenses 166,160 21,221 (5,000)182,381 23,090 154,323.23 657.06 20,415.00 175,395.29 6,986 84.6% 96.2% 545000 Rental Charges 4,794 568 17,309,95 0.00 17,309,95 2,035 89.5% 89.5% 151 14,400 19.345 0 97.0% 555050 Insurance Premiums 115,000 115,000 1,921 111,508.72 111,508.72 3,491 97.0% 559000 County Share Grants 0 0 0.00 0.00 0.0% 0.0% 73,005 96,978 0 169,983 132,147,23 35.00 31,978.00 164,160,23 5,823 77.7% 96.6% 561410 Lab & Technical Equipment 1,646 561420 Office Equip, Furn & Fixtures 0 0 (4) (4.19)(4.19)4 0.0% 0.0% 6,322 22,500 28,822 17,519 28,319.70 502 98.3% 98.3% 561430 Building, Grounds and Heavy Equip 28,319.70 561440 Motor Vehicles 25,000 25,000 22,899 22,899.02 22,899.02 2,101 91.6% 91.6% 561450 Library Books and Media 3,009,000 189,234 0 3,198,234 165,163 2,891,934.29 178,970.00 3,070,904.29 127,329 90.4% 96.0% 575040 Interfund Exp - Utilities Fuel Oil 0 0 0 0.00 0.00 0 0.0% 0.0% 68.8% Natural Gas 187,911 0 187,911 58,648 12,466 129,263.36 129,263.36 68.8% Electricity 764,070 0 764,070 35,262 579,489,25 579,489,25 184,581 75.8% 75.8% Total Interfund Exp - Utilites 0 0 951,981 47,728 708,752.61 0.00 0.00 708,752.61 243.228 74.5% 74.5% 951,981 0 942000 Interfund - Holding Center (90.017)(90.017)(3.147)(85.662.44)(85.662.44)(4.355)95.2% 95.2% 98.1% 98.1% Interfund - Correctional Facility (104,672)(104,672)(6,711)(102,660.80)(102,660.80)(2,011)Interfund - Court Storage 100.0% 100.0% (8,598)(8,598)(717)(8,598.00)(8,598.00)0 (203, 287)0 0 (\$10.575)(6,366)96.9% 96.9% (203.287)(196.921.24)(196.921.24)**Total ID Library Services** Intefund Expense - Purchasing 910600 20,979 0 20,979 \$9,911 28,531.52 28,531.52 136.0% 136.0% (7.553)Services 910700 Interfund Expnese - Fleet Services 47,252 0 47,252 \$22,415 38,891.81 38,891.81 8,360 82.3% 82.3% 0 980000 Interdepart Services DISS 270,005 29,504 289,753,55 107.3% 107.3% 270,005 289,753.55 (19.749)**System Operating Grand Totals** 26,718,710 442,287 219,296 27,380,293 2,232,159 26,176,292.11 85,871.16 231,363.00 26,493,526.27 885,767 95.6% 96.8%

% Current Budget

### BUFFALO AND ERIE COUNTY PUBLIC LIBRARY 2015 OPERATING BUDGET

Expenditure Detail as of 12/31/2015

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SAP Acct. Nbr.	Account Description	2015 Adopted Budget	Encumbe red & PY Capital Project Balances	Budget Adjust- ments/	Adjusted Budget	December Expended	Year-to-Date Expended	Encumb.	Funds Reser- vations	Total Expenditures & Encumbrances	Remaining Balance		YTD Expend /& Encumb
	ERIE COUNTY CAPITAL FUNDING FO	R LIBRARY											
	Library Debt Service	1,001,744			1,001,744	31,247	1,001,744.22			1,001,744.22	0	100.0%	100.0%
490	General Obligation Bond Proceeds												
561250	Building Improvements		26,699		26,699		0.00			0.00	26,699	0.0%	0.0%
	Total General Obligations	0	26,699	0	26,699	0	0.00	0.00	0.00	0.00	26,699	0.0%	0.0%
-	Total Erie County Capital for Library	1,001,744	26,699	0	1,028,443	31,247	1,001,744.22	0.00	0.00	1,001,744.22	26,699	97.4%	97.4%
Grand Capita	Total Operating and Erie County l	27,720,454	468,986	219,296	28,408,736	2,263,406	27,178,036.33	85,871.16	231,363.00	27,495,270.49	912,466	95.7%	96.8%

% Current Budget

### **Buffalo and Erie County Public Library**

### Treasurer's Report of

#### **Year to Date Donations**

#### Results for the Period Ending December 31, 2015

Main Trust		\$1,106,407.76
Encore Editions Proceeds (Invested per resolution 2006-19)		\$92,777.08
2014 Ending Balance		\$1,199,184.84
2015 Activity and Balances		
Restricted Donations (Donations received with instructions restricting them to the Bu	iffalo & Frie County Public	\$351,222.01
Library direct uses and fundraising for identified program use)	maio a Ene County i abile	
Unrestricted Donations		
Pending Board Action	\$7,244.80	
Board Directed to Direct Library Programs	\$0.00	
Board Directed to Library Foundation	\$0.00	<b>A- A11 A</b>
Total Unrestricted Do	onations	\$7,244.80
Interest Income		\$690.09
Less Disbursements		
Direct For Library Programs/Services/Support	(\$398,911.46)	
To Library Foundation	\$0.00	
Total Disburs	sements	(\$398,911.46)
Balance, 2015 Activity	•	(\$39,754.56)
Cumulative Balance Library Trust		\$1,159,430.28
Year-to-date Disbursements Pursuant to Resolution 2010-	8 Include:	
Library material purchases (direct from trust)		(\$2,519.14)
To Library Operating Fund to support Library material purchase	es	(\$69,782.25)
Programming support		(\$78,153.91)
Equipment, furnishings & supplies		(\$74,285.21)
Exhibit/display preparation and support/Rare Book Room		\$0.00
Preservation/Conservation (Audubon Birds) Construction Grant Match		(\$3,985.05) (\$150,000.00)
Raiser's Edge Software and General Fundraising Expense		(\$6,862.59)
Fundraiser Event Expense		(\$12,850.77)
Other		(\$472.54)
Total	•	(\$398,911.46)